



FONDACIJA
TUZLANSKE
ZAJEDNICE

Darujte zajednici, darovali ste sebi !

Celebrating 20 years of philanthropy

Tuzla, september 2023.



Impressum

Publisher:

Tuzla Community Foundation

On behalf of the publisher:

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Edited by:

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Text prepared and proofread by:

Tuzla Community Foundation

Design:

Goldenscreen studio Sarajevo

Edition:

Electronic version

Tuzla Community Foundation 2022.

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FREUDENBERG
STIFTUNG



The views expressed in this publication solely reflect the opinion of the publisher and in no way represent the views of the donors who have supported our work and the creation of this publication.

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A note from management

Building Tomorrow Together

Under the motto “Building Tomorrow Together,” along with other philanthropic organizations in Europe, this year, in 2023, we will also mark the European Day of Donors and Foundations in Bosnia and Herzegovina on October 1st.¹

In the year when we are celebrating our significant anniversary, 20 years since the establishment of the Tuzla Community Foundation, we are happy that, in partnership with several associations and foundations, for the first time in Bosnia and Herzegovina, we will mark a day that celebrates philanthropy. In Tuzla, Travnik, Kakanj, Bijeljina, Sarajevo, and Konjic, cultural events and manifestations will be organized to promote philanthropy. We will promote individuals who perform acts of charity and ask for nothing in return, as well as activities successfully carried out by civil society organizations for the benefit of all.

For the Tuzla Community Foundation, all the pieces have truly fallen into place!

At the end of August 2023, a few days before we finish writing this special edition of the Annual Report for 2022, we also held the 100th jubilee session of the Management Board. We gathered a close circle of founders, volunteers, partners, and team members² to collectively recall the day of establishment, our founders, and the long list of volunteers who were involved in our management board, citizen commissions, working and advocacy groups, conferences, forums, and research. We owe them all a great debt of gratitude, and we hereby acknowledge them for their dedication, support, and belief in the vision we had 20 years ago.

There are many activities and projects that we have initiated and implemented but also shared with others to continue developing independently. We have strived to be innovative to bring new working models to the community. We learned from experienced organizations and foundations from other countries how to help young people in a post-conflict society, how to motivate citizens to stand up for themselves and their rights, and how to openly talk, discuss, and address both small and significant injustices and challenges we want to solve in our communities.

As unusual as it may be for us in the civil sector, given that we never know if we will secure funds for our work, we have set high working standards from the very beginning. All with the desire to become a strong organization that will endure and “live” forever in the spirit of every notable foundation in the world. We worked responsibly, legally, and transparently under the watchful eye of the Management Board members, dedicated volunteers, and philanthropists. We created a pleasant and professional working environment for our employees, regardless of whether we had only two team members or 20, as is the case today. Everyone was motivated to learn, develop, and strengthen their skills and knowledge for the benefit of our noble mission. They were always ready to test new approaches, apply modern working methods, and engage actively with volunteers. They also took care to document all our theoretical and practical knowledge diligently. Together, we created a rich project archive that we leave as a valuable legacy to the young generations who will follow in our footsteps. We are grateful to everyone on the team and our volunteers because, without them, we would not have succeeded.

Today, we are recognized throughout Bosnia and Herzegovina for our unique way of working with citizens of all generations. We have rallied a large number of them around the most beautiful human values: love and charity, democracy and respect for human rights, solidarity and care for vulnerable groups, and environmental preservation.

There have been successful years and some less so. We have grappled with securing funds for projects and staff. Despite our efforts, that challenge still persists today. We strive daily to persevere, accepting that this is life, regardless of the sector in which we operate. What is important to us is that we have remained dedicated to one goal: supporting the citizens of BiH to live with dignity and never abandon the fundamental principles of civil society.

¹ “Building Tomorrow Together”

² Throughout the entire publication, the plural form of word related to individuals is written in the masculine gender but is inclusive of all genders and individuals with different gender identities.

In the coming period, we aim to continue building endowments for the future and philanthropic funds to support the civil sector. We will connect with everyone who shares our values and directs their energy, enthusiasm, knowledge, experience, and money toward philanthropy. With them, we will continue to give to the place we love, the place where we live and to which we return, no matter where life has taken us.

As part of our jubilee celebration, this year we have decided to award the "Philanthropic Heart" prize. We wish first to present it to our long-standing board members but also to individuals and companies dedicated to philanthropy. The awarded prizes will culminate in a unique campaign called "People with Philanthropic Hearts." Throughout 2023, we have uncovered wonderful philanthropic stories from all over Bosnia and Herzegovina. Their stories will remain documented in media and virtual spaces, spreading the flame of charity further and inspiring others.

The partnerships we have forged with emerging local civic foundations and other civil society organizations participating with us in the USAID Local Strength project "Our Community is Our Responsibility" will further motivate us. They reinforce our commitment to creating a better environment for the sustainability of the civil sector through the development of philanthropy.

May our partnership with you and all well-intentioned citizens endure in the spirit of true democratic values.

Thank you for your collaboration and the generosity you display in your community!

A portrait of Amir Azabagić, a man with short dark hair and a goatee, wearing a green and white plaid shirt. He is smiling and has his arms crossed. The background is a solid blue color.

Amir Azabagić
President of the Board

A portrait of Jasna Jašarević, a woman with shoulder-length blonde hair, wearing a black blazer over a white top and a patterned scarf. She is smiling. The background is a solid blue color.

Jasna Jašarević
Director

Founded locally, developed globally

The idea of civic foundations has existed for more than 110 years

Local civic foundations³ also referred to as Community Development Foundations, are a particular form of citizens coming together for the benefit of society.

They have numerous common characteristics, but even so, no two foundations are completely identical. Each is shaped by local tradition, history, and culture to meet the needs of the local communities in which they operate. The adaptability of the civic foundation concept is precisely what makes this model of societal development continuous, sustainable, and, above all, justified. As nonprofit organizations funded by various donor and public sources, which “give back” and invest money in the geographical area where they operate, most often in the form of non-repayable “grant”⁴ funds, civic foundations are institutions established in a specific geographical area by local people, focused on community development, regardless of the name or definition we use (Mazany & Perry, 2014).

What further characterizes them is the presence of civic commissions that participate in the decision-making process. They are comprehensive in the demographics they serve, are non-political, and operate in a manner that promotes transparent and responsible business practices (Sacks, 2000). In 2014, civic foundations celebrated their centennial, given that the first civic foundation was established in the United States at the beginning of the 20th century in Cleveland, Ohio. Its founder, Frederick Goff, a local banker and entrepreneur, is considered the pioneer of this foundation model (Sacks, 2014).

Global growth in the last 30 years

People all around the world have always demonstrated their humanitarian nature by giving their time, knowledge, and money for the well-being of their communities and their most vulnerable members. Most of these philanthropic acts occur spontaneously in response to crisis situations and are often informal and immediate. However, they can take on a structured form when individuals decide to establish philanthropic organizations that work to improve living conditions in the community by collecting, managing, and distributing philanthropic funds and resources for socially beneficial purposes. In this way, philanthropic action provides a longer-term and sustainable approach to meeting community needs.

³ Buergerstiftung is translated from German as Citizens' Foundation.

⁴ A grant represents a sum of financial resources that is non-repayably allocated by a donor organization or authority with clear rules for obtaining and expenditure.

- **June 2, 2003:** 18 citizens of Tuzla established the **Simin Han Citizens' Foundation** as the first “community” foundation in Bosnia and Herzegovina.
- Collaboration established with the **Freudenberg Foundation** (Germany).
- The Foundation's headquarters is the renovated **Agora Center** for promoting activism and open education.
- The first **Fund for Civic Initiatives** was established in Simin Han.

- The first **Local Community Development Group in Simin Han** was established.
- The first **Youth Bank Committee** was founded. Young people participate in decision-making regarding support for youth initiatives through the **Youth Fund**.

- The foundation changed its name to **the Tuzla Community Foundation** and expanded its area of operation to the Municipality of Tuzla.
- Collaboration was established with the **C.S. Mott Foundation** (USA) to promote philanthropy.
- The **“I Love Tuzla”** Fund was established to support civic initiatives in Tuzla and was later renamed the **“I Love My City”** Fund to support activists in the civil sector throughout Tuzla Canton.



2003.



2004.



2005.

One of the fastest-growing forms of organized social philanthropy in the world today is civic foundations. According to the 2022 ECFI report, there are currently over 850 “community” foundations operating in 22 European countries. Worldwide, there are now more than 1,500 such foundations, each in its unique way, building vital and promising communities in collaboration with active citizens.

The first civic foundation in Bosnia and Herzegovina.

The Tuzla Community Foundation is the first civic foundation in Bosnia and Herzegovina, established in 2003 by the citizens of Tuzla. It received support for its establishment from the German foundation “Freudenberg” through the “Youth Empowerment Partnership Programme” initiative. Although it was founded with the support of external donors, the initiation of the foundation’s establishment came from local people who mobilized local resources for the founding capital.

Despite being primarily funded by international donors, as only 15% of its funding comes from local individuals, businesses, and local and cantonal budgets, the Tuzla Community Foundation is a true civic foundation. It brings together a large number of active citizens, volunteers, and activists with the common goal of doing something good for their community and improving living conditions. Over time, it has evolved into a strong local resource organization, ready to dedicate time and invest knowledge and resources to support the civil sector and active citizens.

Starting as an innovative working model, it became an important agent of change in a challenging environment still feeling the aftermath of war. Today, it represents a reputable partner in shaping public policies and initiating innovative projects to support civil society organizations in the Tuzla Canton and throughout Bosnia and Herzegovina.



- Collaboration was established with **MIOS Tuzla**, and the **Fund for the Development of Open Schools** was founded, supporting 75 school projects by 2021.
- Collaboration was established with the **Unga Ornar** organization (Sweden) to promote democracy and youth inclusion.

- The Foundation became a part of the **Tuzla Reference Group** and assumed leadership of a Working Group comprising 15 youth organizations. Collaboratively, they conducted research on the requirements of young people and formulated the initial Draft Strategy for Youth in Tuzla.

- The Community Organization project started in the City of Tuzla, engaging citizens from Simin Han, Gornja Tuzla, Solina, Tušanj, and Husino.
- The **Fund for Active Communities** was established to support initiatives in peripheral settlements.

2006.

2007.

2008.

Big changes begin with small steps

The first step starts with a good vision.

Twenty years ago, the need for positive change encouraged individuals in the small suburb of Tuzla, Simin Han, to come together and synergistically initiate systemic changes in society.

In 2003, for the first time in Bosnia and Herzegovina, in front of sixty citizens, the idea of establishing a citizens' foundation was introduced, which would develop programs for the development of the local community. The idea of creating this unique model of a civic foundation was developed by the project team of the German Freudenberg Foundation during 2002. This team included Monika Kleck and Osman Hasić, the director of the Elementary School "Simin Han" at that time. Just a few months later, on July 2, 2003, eighteen citizens of Tuzla signed the founding act, officially registering the Simin Han Citizens Foundation. Later, in 2005, it was renamed to the Tuzla Community Foundation (hereinafter referred to as the Foundation).

"We founded the Foundation with the idea that it would outlive all of us and serve the public interest indefinitely. I am very proud that even after 20 years, it operates responsibly, legally, professionally, and efficiently, enjoying the trust of both citizens and donors." Marko Kovačević, founder of the Foundation.

"Our vision was to convey to citizens through the Foundation a concept in which giving to the community is, in fact, a gift to oneself." Monika Kleck, co-founder and advisor of the Foundation.

The strength of small civic initiatives

The democratic development of Bosnia and Herzegovina is a significant challenge today as it was 20 years ago. Citizens need more support to realize their civil rights and to acquire civic competencies for participating in the democratic development of their country.

Driven by the mission to encourage citizens to actively engage in the social and economic life of local communities, the Foundation has developed a series of effective programs that merge theory and practice, informal education, and practical community action. Over the past two decades, more than 3,000 people from Tuzla and the Tuzla Canton have participated in educational programs for adults, children, and youth. Training for community organizers, youth leaders, philanthropists, entrepreneurs, and project coordinators has always been combined with the application of the learned knowledge in practice. In addition to education, from its very first year of establishment, the Foundation created funds to support civic initiatives. Over the years, more than 2,000 civic initiatives have been co-financed, which were both implemented and co-funded by citizens. Over 35,000 of them have been organized and acted through civic associations and activist volunteer groups from Tuzla and the Tuzla Canton. All with the same vision and desire to make the place they live in better.

Although financial support for civic initiatives has always been the most visible and, it seems, the most needed

- The Foundation opens its head office at 13 Pozorišna Street, Tuzla.
- The first fundraising campaign, **"You Give to the Community, You Give to Yourself,"** was implemented.
- The **"Smile for a Smile"** organization was founded through the "Young Leaders in the Community" project.
- In the following years, **"Smile for a Smile"** educates children up to the age of 14 about the values of democracy, equality, and tolerance.
- The Foundation participates in establishing the non-governmental organization **"Agora,"** which continues non-commercial open education programs for over 1,000 people annually.
- A memorial **fund for awarding the "Osman Hasić" prize** to school sports clubs was established.
- With the support of the German Federal Ministry for Economic Cooperation and Development (BMZ), medical equipment and an **ambulatory vehicle** were donated to the **Tuzla Health Center** to care for elderly and sick individuals in Simin Han.

2009.

2010.

2011.

Great potential in partnerships

program for the civil sector in the Tuzla Canton, from its establishment to today, the Foundation has strived to be more than just a donor. Small civic initiatives are regularly monitored, and their participants are advised to strengthen partnerships in the community and, through cross-sector collaboration, to become larger and more significant in development. In addition to supporting others, the Foundation has developed its own developmental initiatives and programs, combining significant funds from international donors with resources from the public sector at the local level. Thus, initiatives were launched for the control

Where the needs of citizens and the community are most pressing, the Tuzla Community Foundation is committed to offering opportunities to discover quality and enduring solutions to local issues, especially those affecting marginalized groups in the less developed and overlooked communities of the Tuzla Canton

of the stray dog population, support to the youth sector, and the creation of strategic and action plans to aid the youth, assistance in the inclusion and integration of vulnerable groups in the community, as well as programs for flood damage repair and support for vulnerable groups following the Covid-19 pandemic. Through partnerships with the public and business sectors, the Foundation aimed to mobilize social and financial capital, collaboratively contributing to improving the quality of life in the Tuzla region.

Youth Involvement

Long-term community development and its future prosperity aren't possible without investing in today's youth. That's why the Foundation decided to tailor a significant portion of its programs to the youth. Young people are included in decision-making processes and are encouraged to actively engage in community development through informal groups and youth organizations. More than 1,000 young people have participated in the Youth Bank program, which started in 2004 with one committee and now has five functional ones in the Tuzla Canton. This program, along with projects like "Children in Action" and the Multifunctional Youth House "Labyrinth," has opened up new opportunities for the development of youth as responsible individuals and future leaders of youth organizations, institutions, and the youth sector in general. Empowered young leaders have established the organization "Smile for a Smile," as well as other youth initiatives and organizations.

- An Emergency **Solidarity Fund** was established by the first president and honorary member of the Board of Directors, **Dr. Ekrem Jusufović**.
- Volunteers and community leaders participate in international **YEPP** exchanges in Macedonia, Germany, Romania, Portugal, and Croatia.
- The Foundation expands its area of operation to include other municipalities within the Tuzla Canton.

- The company Bony doo in Tuzla established the **"Vitalis" Fund** for sponsoring sports talents in the City of Tuzla.
- Scholarships were awarded to talented young athletes from Tuzla in various sports, including karate, basketball, table tennis, swimming, and cycling.

2012.

2013.

Open education for community development

Inextricably linked to active citizens and creating opportunities for their growth and development through informal education, the Foundation has designed educational programs tailored to the needs of people in active communities. Some of these programs have continued to evolve independently of the Foundation but always with its unwavering support.

Network of Active Communities

To address numerous needs in small, neglected settlements, often related to basic communal infrastructure and a lack of social amenities, the Foundation implemented an innovative community organizing model that focuses on strengthening the capacities of local leaders. Through education and hands-on work with citizens in local communities and settlements, they become successful community organizers, initiators of cooperation, and agents of positive change in their community. Starting initially in the Tuzla settlements of Simin Han and Gornja Tuzla, good experiences and practices in community organization spread to over thirty local communities in the Tuzla Canton. In 2014, these organized communities united into a special association called the Network of Active Communities, which now successfully employs the community organizing model to address numerous local challenges. The Foundation continues to provide regular advisory and financial support to this sister association.

Agora center

Aware that community growth and development must go hand in hand with creating opportunities for learning and acquiring new skills, the open education concept developed under the auspices of the Foundation since its inception. That same year, in collaboration with city authorities in Tuzla and foreign donors, the Foundation invested funds to renovate a community center in Simin Han, launching a project named the "Agora Center." The successful model of an open community center, deeply rooted in the genuine needs of citizens for information, learning, and collaboration, was adopted by the citizens' association "Agora." As a unique socio-educational center for open education and lifelong learning, Agora successfully continued organizing activities in the Center until 2017. Afterward, when the contract with city authorities wasn't renewed, Agora continued its activities in other premises. The experienced and educated staff of Agora now organizes adult education programs and supports other community centers in developing informal education programs tailored to citizens' needs. The Tuzla Community Foundation, as one of the founders of Agora, continues to provide advisory and financial support to this association.

Društveni centar Kiseljak

Foundation has been operating since 2015. It has combined all its inclusive approaches to working with citizens, especially vulnerable groups in society, into the Community Center Kiseljak. This center was built on the initiative of the local residents, with financial support from international donors. Today, this center is the heart of the community where citizens, institutions, and civil society organizations jointly seek solutions to a range of complex problems. In this context, the Foundation serves as the cohesive element that was previously missing in this community, and the Community Center acts as an inclusive space where numerous educational activities tailored to the needs of the citizens are held daily. Additionally, various social and cultural events are organized by the local residents and other civil society organizations.

- Jesuit European Volunteers established a specialized fund for the Tuzla Children's Home for Orphans, which numerous donors still support to this day.
- The non-governmental organization, "Network of Active Communities," was created, and it continues to implement the Community Organization Model in 25 local communities within Tuzla Canton, involving over 400 volunteers.

- By means of the **Flood Damage Repair Fund**, a total of 130,000 KM was designated for the repair of infrastructure and agricultural damages incurred by 571 individuals.
- Twenty community centers in Tuzla Canton were renovated with support from **the Social Centers Support Fund**.
- The citizens of Dokanj established the voluntary philanthropic **"Dokanj Fund" with heart and soul**, and they undertook the repair of the community center and the local water supply.



2014.



2015.

Center for Democracy and Active Citizenship

Over the past twenty years, the space for development and activity of the civic sector has constantly been narrowing, both due to an unfavorable political climate and due to economic, social, and environmental crises, which always result in a lack of financial support for civil society organizations. Furthermore, it is a fact that the civil sector in Bosnia and Herzegovina does not enjoy the public trust it deserves, even though civil society organizations consistently take on important roles in the social sector and care for the most vulnerable populations, especially in crisis situations and when the state falls short.

Therefore, the Foundation was resolute in its intention to engage and initiate efforts that would enhance the image of the civil sector and the visibility of its socially beneficial projects. They wanted to connect with other civil society organizations in the Tuzla Canton and throughout Bosnia and Herzegovina to collectively strengthen ties with citizens, maintain dialogue with other sectors, and expand informal education programs for leaders in the civil sector that are lacking in the Tuzla Canton and all of Bosnia and Herzegovina.

From these desires and motives, the idea emerged to set up a unique Center for Democracy and Active Citizenship in Tuzla, with its construction announced by the Foundation in 2023. As the pinnacle of its twenty-year effort, it wanted to create a space where positive human values and democratic principles are nurtured. The planned center is intended to be both a home and an inspiring environment for all those who carry philanthropy in their hearts and who wish to be bearers of positive change in their communities. The new center will also open opportunities for social innovators who are constantly seeking modern solutions for the sustainable and inclusive development of our society.

- In memory of our colleague **Angelina Hodžić**, who passed away prematurely, the Memorial Philanthropic Fund **"Tree for Angelina - a Tree for a Friend"** was established.
- A thousand tree saplings were planted in memory of kind-hearted individuals who left us too soon.
- In collaboration with the Ministry of Education and Science of Tuzla Canton and the Public Health Institute of Tuzla Canton, a water filtration system was installed in 64 educational facilities in Tuzla Canton.
- A group of young philanthropists established the voluntary philanthropic **"Prometheus Fund"** to provide scholarships for students at the University of Tuzla. Twenty scholarships have been awarded, and the fund remains active.
- The **"Youth Strategy of the City of Tuzla" for 2017-2026** was adopted. The Tuzla Community Foundation led the development of this strategy in collaboration with youth organizations and the City of Tuzla.
- A project promoting the humane treatment of stray dog populations was implemented in partnership with the **Dogs Trust Foundation**. Over 20,000 students were educated on this topic, and over 23,500 dogs in Tuzla Canton were sterilized.

2016.

2017.

Creating an ecosystem for the development of philanthropy

Philanthropy is within all of us

From the very first day, the Tuzla Community Foundation has believed that the development of philanthropy is a crucial component for the progress of society. However, the strength of philanthropy is often neglected and underestimated in every society, including our own Bosnian-Herzegovinian society. Today, people are too focused on material values. Nevertheless, we know that sincere emotion cannot be bought or sold. We are born and grow up with emotion; it shapes us and carries us through life. At the moment of our birth, our first emotion was indeed philanthropy – love for another human being in its most beautiful and purest form. We expressed it through smiles and sincere, kind glances without seeking anything in return. This shows that we were all born philanthropists, and it is not difficult to recall that memory and continue to nurture the values of benevolence.

Philanthropy enhances social capital

Social capital is increased through philanthropic actions. There are numerous examples worldwide and in our country of individuals who have invested their wealth, knowledge, and volunteer work to establish various educational, religious, social, and scientific institutions and programs. These examples demonstrate how important philanthropy is and how it is connected to the economic growth of a society. They also highlight how philanthropy opens up possibilities for addressing societal issues. It provides new perspectives for societal development, as it often invests in innovations and solutions that will be long-lasting and ensure a better future for new generations.

Philanthropy as a tool for social change

Through the development of a systemic framework for philanthropic investment and voluntary socially beneficial actions, a large number of countries ensure conditions for philanthropy to be a purposeful tool for creating positive changes in society. This means these countries encourage those with wealth to invest more in the community, offering tax incentives to establish long-term partnerships for significant social programs. Additionally, they facilitate the process of finding funds for those needing donations for their socially beneficial work. In Bosnia and Herzegovina, unfortunately, such a framework does not yet exist. However, there are good people whose deeds affirm that philanthropy and benevolence are alive in our cities. The values these people nurture are a tribute to the kind of society in which we wish to live. Therefore, it is of utmost importance for the Foundation that it has had the opportunity to engage in activities aimed at creating a better systemic framework for philanthropy in Bosnia and Herzegovina. During the period from 2020 to 2025, these activities will be supported by USAID BiH Local Strength and will be implemented by the Tuzla Community Foundation, the Peace Building Network, the “Kult” Youth Institute, the Mozaik Foundation, and the Center for Civil Cooperation from Livno.

- On May 31st, the first Philanthropic Evening was held with Tuzla resident Maya Sar.
- An online crowdfunding platform for project financing, **Doniraj.ba** was established.
- **An Entrepreneurship Fund** was set up to support the establishment and development of businesses. It has supported 100 revenue-generating activities, craft businesses, and start-ups with a total of 200,000 KM.
- The Foundation, donors, and the City of Tuzla jointly inaugurated the new facility of **the Kiseljak Community Center**.
- **The Kiseljak Fund** was established to support civic initiatives. It included the restoration of the iconic natural spring of mineral water and numerous other projects.

2018.

2019.



Strengthening Solidarity through Philanthropy

For two decades, the Foundation has been connecting the activities of the civil sector, business, and public sector through the promotion of philanthropy. Under the same roof, they work collectively to direct voluntary donations towards supporting the civil sector in the Tuzla region and throughout Bosnia and Herzegovina.

Each year, the number of local donors supporting the Foundation grows, and their trust is built continuously through transparent and responsible work, regular reporting, and organizing meetings with donors. In the spirit of solidarity and mutual respect, cultural events and philanthropic evenings affirm the contributions of local donors and the work of civil society organizations for the overall societal benefit. Together, they celebrate philanthropy and the results of civic initiatives they have supported, proud and happy to have united around noble goals.

Such events have shown the Foundation it is not alone in its efforts. Words of support and praise for this model of work come from both donors and active citizens. This makes the Foundation proud and grateful, yet humble enough to acknowledge that all it has achieved would not have been possible without the valuable activists from the community, the generous support of local and international donors, and the cooperation of local and cantonal authorities on some of the programs..

- Via **the Intervention Fund for addressing the consequences of the COVID-19 pandemic**, assistance was extended to healthcare professionals and citizens in need.
- The Foundation forges partnerships with the Porticus Foundation (Austria) and **USAID Bosnia and Herzegovina under the initiative "Our Local Community, Our Responsibility"** to enhance the civil sector and philanthropic efforts.

Philanthropy for the Sustainability of the Civil Sector

As the Foundation looks toward the future, its most significant responsibility is to stay close to the citizens, aware of their challenges, and always ready to provide support in the capacities it has built so far.

Through its existing and new activities, the Foundation continues to work on creating a better environment for the democratic development of local communities in the Tuzla Canton, as well as on the development of philanthropy in Bosnia and Herzegovina.

Especially within the project "Our Community is Our Responsibility," supported by USAID's Local Strength program, additional efforts will be made to promote greater transparency and accountability in the work of civil society organizations and to organize campaigns to increase the visibility of philanthropy in Bosnia and Herzegovina. From 2023 to 2025, the Foundation will advocate for expanding the network of civil society organizations that are responsible, reliable, empowered, interconnected, and recognized by the public, authorities, and local donors as essential actors in developing the ecosystem for philanthropy and sustainability of the civil sector in Bosnia and Herzegovina.

- Collaboration with **the Olof Palme Center and Folk High School from Vasteras, Sweden**, gave rise to the idea of establishing the Center for Active Citizenship and Democracy.
- Through the **Doniraj.ba** platform, over 600 individuals and businesses from the country and the diaspora supported the implementing of 10 community benefit campaigns.
- With the campaign **"For a Happier Childhood,"** the facilities of the Tuzla Children's Home for Children without Parental Care were renovated.
- As part of the Decade of Healthy Aging, support was provided to senior citizens through the **Support Fund for the Active Aging Network in Tuzla Canton**.

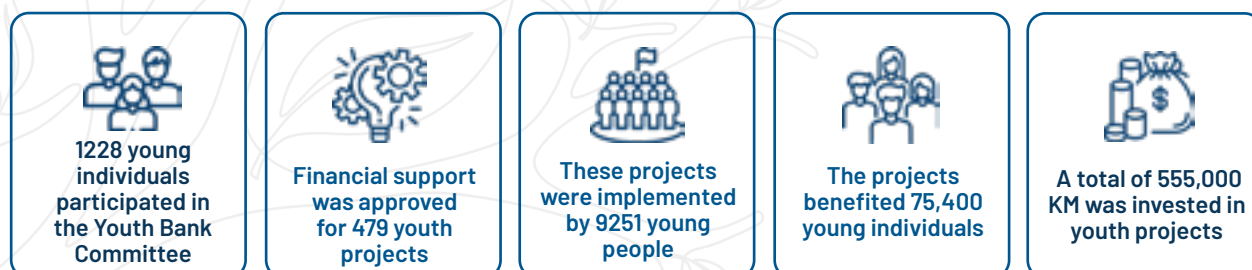


20 years in numbers

20 years of support for citizen initiatives for better living conditions:



20 years of support for youth engagement in decision-making processes:



20 years of successful collaboration with philanthropists from within the country and abroad:



- The second Philanthropic Evening with Tuzla resident Maya Sar gathered 200 people, philanthropists, and friends of the Tuzla Community Foundation.

- The Foundation and the City of Tuzla have initiated preparations for constructing **the Center for Democracy and Active Citizenship**.
- The voluntary philanthropic **"Mensur and Jasmina Alić Fund"** was established.
- As part of the **"People with Philanthropic Hearts"** campaign, the first-ever Philanthropy Days in Bosnia and Herzegovina were organized.





ANNUAL REPORT FOR THE YEAR 2022

II 2022 IN NUMBERS



740 588 KM
COMMUNITY
INVESTMENTS



146
NUMBER OF
SUPPORTED
PROJECTS AND
COMMUNITY
INITIATIVES



89 457 KM
VALUE OF VOLUNTEER
WORK



99 272 KM
ACTIVIST
PARTICIPATION



550 051 KM
VALUE OF FUNDS
INVESTED BY FTZ

The power is in the people



5 085

INDIVIDUALS

PARTICIPATED IN FTZ
ACTIVITIES



2 752

INDIVIDUALS

ENGAGED IN THE
IMPLEMENTATION OF
SUPPORTED INITIATIVES



37 676

INDIVIDUALS

BENEFITED FROM
INITIATED INITIATIVES

9

SUPPORTED
ENTREPRENEURIAL
INITIATIVES WERE
LAUNCHED BY WOMEN



579

INDIVIDUALS

DONATED TO SUPPORT
LOCAL INITIATIVES



Youth program

Two projects for young people were implemented within the Youth Program: the Youth Bank, funded by the German Ministry for Economic Development and Foreign Cooperation (BMZ) and the Freudenberg Foundation, and "Youth as Entrepreneurs Leading Social Change" which was financed by the European Union through the "BY LEAP" program, implemented by Youth Achievements from Serbia and Munja Incubator from Bosnia and Herzegovina.

Continued financial support was also provided through the Youth Fund, which co-financed 14 projects, as well as through the awarding of scholarships to students at the University of Tuzla through the philanthropic "Prometheus" Fund, from which eight scholarships were awarded. Institutional support was granted to the Organization for Children and Youth, "Smile for Smile," for the development of youth leadership and to the youth organization "Youth of Tuzla" for the development of the newly established Contemporary Art School Tuzla..

Youth bank

Within the Youth Bank Program, five Youth Bank Committees continued their work, involving young people from the entire Tuzla Canton. During their one-year mandate, young people had the opportunity to learn about the community in which they live, the needs and problems of young people, democratic decision-making, and other content aimed at the comprehensive development of young people and their stronger social engagement. **114 young people participated in the program of 16 educational workshops for young people in 5 Youth Bank Committees.**



Gloria Brkić

Coordinator for the Central Region

"I volunteered in many organizations, but it was only when I got involved in the Youth Bank that I found myself. When I joined the Youth Bank, I gained confidence because my ideas became important. I started loving myself, but I also acquired skills in organization and communication, social skills, and met young and inspiring people. I am much richer for this experience."



Elma Gazetić

Coordinator for the Western Region

"The experiences I gained working with my peers changed my life and opened the door to a world of opportunities for young people that I didn't know existed. I used to be quiet and reserved, not knowing whether I had potential or not, but through working with the Foundation and the Youth Bank, I have become an empowered young woman who knows what she wants, recognizes opportunities, and knows that she must put in the effort to seize them. With the Youth Bank, I developed my communication and presentation skills, and strengthened and built myself in areas that I thought were nearly impossible," said this assistant.





Summer camp on the Una River for nearly a hundred young people

At the Youth Camp organized in August 2022 in Bosanska Otoka, on the Una River, young people discussed methods to act in the areas of environmental conservation and caring for nature. They also delved into local philanthropy and strategies for fundraising from community sources. The camp saw the participation of 82 young members from the Youth Bank.



Kanita Husović
member of the Western Region Committee

“This is remarkable. The Youth Bank is an essential resource that all young individuals should have access to. Through its comprehensive program, there’s so much to learn. It allows you to explore your own capabilities and connect with others. This approach offers young people a chance to understand how to contribute to their local communities. Each generation of youth possesses ideas, ambition, and a drive to effect change in their surroundings, especially given the imperative for change brought on by modern technology. This is exactly why this camp is so crucial. Being immersed in nature provides an opportunity to familiarize ourselves with it, ensuring we know how to protect it.”



Haris Šahdanović
member of the Western Region Committee

“The camp surpassed all my expectations! I had heard quite a bit about the Youth Bank and the camp overall from a friend who had participated previously, but there’s something special about experiencing it for yourself. The stories she shared with me motivated me to become a part of this wonderful team. I learned so much about philanthropy, knowledge I don’t think I would have had the chance to acquire or read about on my own. I’m grateful that my parents backed me in this journey, encouraging me to go to the camp and enjoy myself in a secure environment.”



The “Hero/Heroine of Their Community 2022” awards were given to:

The Association of Young Women “Girl Thing,” for their exceptional contribution to the development and empowerment of youth;

Dina Bajrektarević, for her exceptional contribution to the development and empowerment of youth;

Virgin Pulse BiH, for their outstanding contribution to the development and affirmation of youth;

The Association “Youth of Tuzla,” for the best-implemented project in 2022;

Edi Hukić, for his exceptional volunteer engagement in the work of the Youth Bank in 2021.

The Youth Bank Conference “Youth Inspiration Academy.”

In December 2022, a conference for young people was organized, during which awards were presented to individuals, associations, and companies that, through their volunteer and social engagement as well as financial support, made a significant contribution to youth development. In addition, conference participants had the opportunity to participate in interactive educational workshops led by experienced activists, educators, and motivators. The conference was attended by 65 young people..

Project within the BY LEAP program for young people.

From January 1st to September 30th, 2022, Tuzla Community Foundation implemented the project “Youth as Entrepreneurs Leading Social Change.” The project involved more than 200 young people who are socially engaged and who create changes in their communities while fostering an entrepreneurial spirit among the youth. Training for peer leaders from partner organizations was organized in the following areas: entrepreneurship, personal skills enhancement, marketing, promotion, and public speaking.

The concluding event, titled “Business Coffee,” was held in September with experienced panelists and entrepreneurs in the social and economic sector: Senaid Đozo, Executive Director of the Impakt Foundation; Adem Azapagić, Professor, trainer, and mentor for entrepreneurship, and Almir Paočić, Director of the Center for Education and Training. The project was implemented in partnership with the Social Innovation Incubator MUNJA, Sarajevo, within the “Youth in the Balkans” program, linking education, skills, and potential for collaboration in regional employment practice (BY LEAP), which the European Commission supports. During the implementation of the project, BY LEAP program leaders organized training for project coordinators in Belgrade and Tirana in January.

Systemic Support for Youth

In August 2022, an agreement was established with the Ministry of Sport, Culture, and Youth of Tuzla Canton to support the “Youth Bank” project. In addition to educational workshops, the project commemorated International Youth Day on August 12th and partially funded the Youth Bank Conference. International Youth Day was celebrated at the youth café “Sloboda” in Tuzla, where young individuals from all regions of Tuzla Canton came together. As part of the program, visits to mayors in several cities within Tuzla Canton were organized. During these visits, the youth presented the problems they face in their communities, conveying the message about the need for greater investment in young people to create an affirming environment in which they would want to stay.

Financial Support for Youth and Youth Organizations



63 084 KM
THE TOTAL VALUE OF
SUPPORT FOR YOUTH



27 730 KM
TUZLA COMMUNITY
FOUNDATION
SUPPORT



21 865 KM
VOLUNTEER
PARTICIPATION



261
NUMBER OF
PARTICIPANTS



2 744
NUMBER
OF BENEFICIARIES

Open education program

The non-formal education initiatives organized by the Tuzla Community Foundation in 2022 were aimed at strengthening the capacities of civil society organizations, enhancing the skills of individuals, and supporting the work of community centers that operate on the principles of open education and provide training for citizens based on their needs.

Education for Leaders in the Civil Sector for Empowered NGOs

In March 2022, two workshops titled "Membership Management and Development" and "Public Information and Media Relations" were organized, attracting 14 representatives from civil society organizations dedicated to supporting the elderly, women, and youth. These workshops provided practical techniques and resources for crafting strategies to expand membership and effectively promote associations within the community. The sessions were part of the "Combating the Covid-19 Pandemic through Philanthropy and Solidarity" project, funded by the Balkan Trust for Democracy, the German Marshall Fund of the United States, and USAID.



Fuad Okanović

Active Aging Network of Tuzla Canton

"The impact of the pandemic on the elderly has been immense, and the consequences are incalculable. I believe that this kind of education was necessary for us to successfully implement our fundraising campaign in the coming period and, I hope, provide our members with the necessary support and assistance. Everyone dealt with the challenges individually in the best way they knew how, but we as a Network want to be a resource, a gathering place, and an organization that is strong enough to provide concrete support."



Training "Development and Writing of Project Proposals"

The goal of the training was to empower activists in the civil sector of the Tuzla Canton, aiming to strengthen their organizations and institutions in this field. The participants were representatives of public institutions, associations, and informal citizen groups. The training was conducted as part of the USAID project activities – "Our Community is Our Responsibility."



Adila Delić

Association of Parents of Children with Autism Spectrum Disorders "Challenge," Gračanica

"I applied to learn how to write project proposals and to find out how to apply to public calls from certain public institutions. We have ideas for some projects that we cannot implement without assistance, and this education has helped me learn how to address our projects to specific institutions that could then help us implement them."

Training “Introduction to Strategic Planning for Civil Society Organizations”

During the two-day training, participants learned the basic elements of the strategic planning process, SWOT analysis, defining the mission, vision, and goals of the organization, and the strategic plan as a document outlining the fundamental directions of the organization's actions. The training was conducted as part of the project “Inclusive Community Development in Kiseljak, to Improve the Socio-Economic Aspect of Citizens’ Lives, Especially Roma,” funded by the Freudenberg Foundation and the German Ministry for Economic Cooperation and Development (BMZ).

Mentorship Program for Strengthening CSOs

In 2022, a mentorship program was created to strengthen the capacities of Civil Society Organizations (CSOs) to support organizations to make their work long-term sustainable, transparent, and recognizable in the local community. Nine CSOs from different support programs in FTZ expressed interest in mentorship support: UG “Izvor” Škakovica Gračanica, UG “Network of Non-Violent Communication” Tuzla, UG “GirlTHing” Tuzla, UG “1st May Croats” Lukavac, UG “BAUM” Banovići, UG “Woman to Woman” Kladanj, UG “Osku Tunnel”, UG “Beginning,” and UG “Compas.”

Selma Teparić

a member of the Network for Nonviolent Communication

“We turned to the Tuzla Community Foundation and received unwavering support. It was not just an opportunity for us to be seen in the city, in the community, but we also gained invaluable knowledge about writing and preparing projects and all other essential aspects for our association to thrive. Through the procedures that the Foundation has been implementing and perfecting for years, we learned how to work properly if we want to grow into a respectable association.”

Entrepreneurship Training

In an effort to bolster the entrepreneurial capabilities of individuals in the Tuzla Canton, a training session was conducted for 16 participants. The session covered basic principles of entrepreneurship, including business planning and the creation of business plans. Subsequent to the training, 7 attendees developed business plans for their respective entrepreneurial concepts, and financial backing was granted to four entrepreneurs from the Tuzla Canton to execute their plans. This training and financial assistance were components of the “Our Community is Our Responsibility” project, which is financed by USAID through the Local Strength program

Amela Šabić

owner of the business “Dnevna soba” in Gračanica

“I was thrilled with the lectures, and it immediately became clear to me that the education we received was invaluable and probably something we couldn’t have afforded on our own. The training opened up a new world for me, one I didn’t know much about, but which was full of new opportunities for someone like me who wanted to realize her dream. It was the extra push I needed that dispelled all doubts about succeeding.”



Entrepreneurship Training in the Local Community of Kiseljak

The same training was organized for 32 participants from the MZ Kiseljak area. Expert workshops were also conducted on topics such as fruit and vegetable production in greenhouses, poultry farming, pig farming, sheep farming, and cattle farming, as well as informal treatment of secondary raw materials. All participants received support from a professional mentor in developing a business and financial plan for their income-generating activity or business idea. A total of 28 participants finalized their business plan, which was considered for financial support from the Tuzla Community Foundation.



Nermin Mujić

an entrepreneur from the local community of Kiseljak

„I am soon planning to register a market stall since I've been involved in that for quite some time. I've been gradually preparing for this through the training at the Community Center. All the new knowledge I've gained here is invaluable and will only benefit me in the future.”



“Community Centers as Community Catalysts” Kiseljak Community Center

The Foundation oversees the Kiseljak Community Center in the city of Tuzla, striving to enhance educational, inclusive, social, economic, and cultural opportunities for the benefit of everyone in this local community. Established in 2021, the Kiseljak Community Center has swiftly emerged as a hub in the Kiseljak local community, hosting a variety of activities and programs for all segments of the population.

In 2022, the Kiseljak Community Center was used by 379 citizens, including ten NGOs, four public institutions, and two informal groups of citizens.

The Kiseljak Center is operated as part of the project “Inclusive Development of the Kiseljak Community, for the Improvement of the Socio-Economic Aspects of Citizens' Lives, Especially Roma,” which is financially backed by the Freudenberg Foundation and the German Federal Ministry for Economic Cooperation and Development.



Erna Ferhatović

a high school student

“I frequently visit the Center to socialize with other kids and young people. It's a place where I gain new knowledge and experiences and also learn from the experiences of others. I love participating in workshops for children and young adults where we learn and express ourselves creatively, which greatly assists me in my formal education. I enjoy helping others, and often they help me too. Recently, a group of people associated with the Center helped me and my parents understand each other better through a conversation, and they agreed to let me enroll in a hairdressing high school, which I've always wanted.”



Personalized Options for All

Additional Learning Sessions at the Kiseljak Community Center

- Citizen education for sustainable communities;
- Education on "Sustainable Development and Primary Waste Selection";
- Training on "Sustainable Development in Everyday Life";
- Workshops to strengthen women's life skills through a women's club;
- Information sessions on healthy lifestyles;
- "Afterschool program" – supplementary lessons for children to master school material;
- Counseling in the fields of social protection, health, and education;
- Workshops on the negative effects of underage marriages.

Throughout the year, a variety of informal educational sessions were conducted for the residents of the Kiseljak local community.

At workshops organized with the aim of increasing employment opportunities, 37 participants learned how to manage conflicts, how to write a resume/CV and a motivational letter, and how to present themselves to employers. Three individuals applied for jobs, and one person got hired. A -45hour English language course was attended by 17 participants. The computer science course was attended by 21 participants, while the literacy course had 6 attendees. The pastry-making training was completed by 9 participants.



Vesna Marjanović
housewife

"I have always loved making cakes and pastries, but I was never satisfied with the decorations I made. In the pastry-making course, I learned how to use new tools, how to create figurines from fondant, and generally how to decorate cakes and pastries. I started applying everything I learned, so I sold my first cake even before the course ended. This training was useful to me, as I still plan to continue making and decorating cakes."

Pedagogical Workshop at the Community Center Kiseljak

The pedagogical workshop is a model that the Foundation implements in collaboration with the International Association of Interactive Open Schools (MIOS) Tuzla and the Freudenberg Foundation. The goal of this model is the inclusion and retention of Romani children and youth in the educational process so that no child is excluded or neglected during their schooling. The following activities are carried out at the Community Center Kiseljak with this goal:

Toy
Library

Book Library at
the Community
Center

Workshops for
school children:
English
language and
computer
science

Workshops for
school children:
Dental health
care and dental
examinations

Community Center Simin Han

Due to unresolved property-legal relations at the Community Center Simin Han, as well as problems with the water supply and sewage system in the building, the facility was occasionally used in 2022 by the local community Simin Han and civil associations residing in Simin Han, such as the Association of Pensioners and Women's Group Simin Han. The Foundation of the Tuzla community did not sign a management contract with the City of Tuzla this year either, so activities at the Community Center Simin Han have been reduced, and the NGO Agora occasionally used the premises for holding meetings of the Local Development Group Simin Han. Other activities in the field of informal education, which NGO Agora conducted in previous years, have been transferred to their premises in downtown Tuzla.

Support for NGO Agora in Implementing Educational Activities in the Community

In 2022, the educational programs of NGO Agora were focused on strengthening the capacities of young people through education, mentoring, and volunteer work. As a result, 1 out of 12 young people who were engaged during the year found employment or received a paid fee.

Vedrana Dautović project assistant at the Citizens' Association Agora

"For years, we have witnessed the numerous benefits that informal education has brought to our beneficiaries.

In collaboration with the Foundation, we have designed a program based on the needs of the residents themselves, which provides the citizens of Kiseljak with the knowledge they lack in everyday life. In this way, we will contribute to strengthening the competencies of users from vulnerable categories, as well as increasing awareness of the importance of education and lifelong learning, which is exactly what Agora advocates for."



The implementation of subsidized courses for the wider population has also continued, with 4 courses being conducted with the participation of 25 individuals.

In addition to these activities, NGO Agora continued its collaboration with education, healthcare, and trade unions in the Tuzla Canton. For their current and potential members, training sessions and forums on topics such as "Activism as a Lifestyle" and "Active Women for an Active Community" were organized, and a digital campaign, "Work Tailored to Human Needs," was also implemented. Throughout 2022, the Foundation, together with its partners, the International Olof Palme Center and the Institute for Youth Development "Kult," provided mentoring support to strengthen the organizational capacities of NGO Agora. In this regard, new internal regulations and procedures were adopted, and practices in the field of administration and financial operations were improved.

As part of the collaboration with Kult, Agora was granted the status of "Positive Partner" and "Positive Change," as it demonstrated progress and an increase in the organization's trust and transparency index, as well as in the assessment of organizational performance. With this, Agora was rated as one of the top three organizations that participated in such an assessment.

Financial Support within the Open Education Program



89 211 KM
INVESTED IN THE OPEN
EDUCATION PROGRAM

1 710 KM
SUPPORT TO MAZ
CENTER

23 972 KM
SUPPORT TO THE
COMMUNITY CENTER
KISELJAK

11 390 KM
INVESTMENT
BY FTZ IN THE
CONSTRUCTION OF
THE CENTER FOR
DEMOCRACY AND
OPEN CITIZENSHIP

Community development program

The Foundation has continued to provide financial, organizational, and advisory support to active citizens and civil society organizations in implementing specific initiatives that contribute to community development.

Within the program, cooperation with the strategic partner “Network of Active Communities” has continued, which has persisted in implementing the Model of Organization to new communities in the Tuzla Canton, developed 15 years ago..

Most of the initiatives within this program were implemented with backing from the German Ministry for Economic Development and Cooperation via the “Democratic and Economic Empowerment of Underdeveloped Communities in Tuzla Canton” project (2018-2022). Support was also received from Austria’s Porticus Foundation and USAID’s Power of Local program, as part of the execution of the “Our Community is Our Responsibility” project (2020-2024).

Community Organization in Cooperation with the Network of Active Communities

The Network of Active Communities currently brings together 23 communities from eight municipalities and cities in Tuzla Canton, involving them in the work of Local Development Groups. These communities collectively involve more than 112 different entities. Special attention has been given to cooperation with local communities and the inclusion of representatives from marginalized groups (such as youth, women, national minorities, and individuals with developmental challenges, etc.). A total of 94 educational workshops and 205 meetings have been conducted in communities within the Network of Active Communities. The interest in involving new communities in the Tuzla Canton is evident, as demonstrated by the fact that 18 communities from the Canton applied to join as new members in 2022.

In September 2022, a forum titled “Organized Community for Sustainable Development” took place at the Community Center in Kiseljak Tuzla. The event, focusing on the preservation of nature and environmental stewardship, was collaboratively organized by the Network of Active Communities and the Tuzla Community Foundation. The forum brought together 32 representatives of local development groups.



Džemila Agić
Director of the Center for Ecology and Energy, Tuzl

“Sustainable development should be a part of every household, whether situated in the city or the countryside. It’s not merely about making sacrifices; it involves shifting our perspective on how we manage our finances and interact with the resources around us. We need to take into account not only the social and economic aspects of development but also our environmental impact. This calls for a shift in how we approach our finances, environment, water, energy, waste, neighbors, and even our children. We must strive to live in a way that doesn’t harm future generations and ensure that our ecological footprint doesn’t exceed what’s necessary.”

PANEL DISCUSSION OUTCOMES

Local communities should establish a mechanism for monitoring the Development Strategy of Tuzla Canton, with a particular emphasis on sustainable development and the protection of the environment and natural resources.

Each local community should identify its own priorities, and the Tuzla Community Foundation (FT) is interested in supporting the implementation of activities that align with these priorities.

Priorities in all local communities include composting, production of healthy food, and selective waste disposal.

Local communities should engage in direct collaboration with donors. Specifically in the local community of Kiseljak, it is necessary to resolve the status of mineral water at the Kiseljak spring, as well as the issue of illegal prefabricated buildings on the shores of Lake Modrac.

The Network of Active Communities as a Trusted

Organization: In the past year, the Network of Active Communities has taken significant steps to enhance its organizational capacities. Upon the recommendation of the Tuzla Community Foundation, the staff and volunteers of the Network of Active Communities engaged in a capacity-building program conducted by the Institute for Youth Development "Kult" within the USAID's Power of Local program. As a result of this process, a 5-year Strategic Plan was developed, and a rebranding of the organizational visuals was carried out.

Development of the Local Community Kiseljak (City of Tuzla)

The development of the Local Community Kiseljak is based on a comprehensive approach to community development, which entails a high degree of cross-sectoral cooperation and the involvement of numerous stakeholders in working bodies and initiatives that need to be effectively coordinated and connected. Activities are carried out in accordance with the Strategic Plan for the development of the Local Community Kiseljak and in collaboration with the Local Development Group Kiseljak, as well as numerous partner organizations and institutions in the City of Tuzla.

Joint interventions are undertaken in the areas of environmental protection, education improvement, social welfare, and employment.

The project is implemented with financial support from the Freudenberg Foundation and the German Ministry for Economic Development and Cooperation (BMZ).

The Local Development Group Kiseljak, which is a member of the Network of Active Communities, plays an important role in community development. In 2022, representatives of the Local Development Group Kiseljak initiated several initiatives in the fields of ecology and sustainable development. Noteworthy among these are initiatives for the improvement of drinking water sources "Improvement of the Vručak Source", the project "Eco Point for an Eco Community", the project "Sport and Ecology", and the project "Support for Small Farmers in the Local Community Kiseljak in Spring Planting".

Introduction of Primary Waste Sorting in Households

In collaboration with the NGO Center for Ecology and Energy, Tuzla, support for citizens for efficient waste sorting in households has continued. Households that received bins for primary waste sorting in the previous year had regular support and counseling to improve waste sorting. Additionally, a waste collection calendar was created and distributed by the Public Utility Company Komunalac Tuzla. Educational workshops on composting organic waste were also organized, after which 125 households received composters and composting manuals.

Establishing a Monitoring System for Maintaining Cleanliness and Public Order

Working closely with Dr. Tihomir Knežiček, an expert in the field, we conducted on-site assessments which led to the creation of the "Analysis of the State of Landfills and Potential Remedial Measures" report.

This document highlights 63 sites where waste has been improperly dumped by individuals. To keep track of these dumpsites, we developed a dedicated app along with a guide to help manage the database of these illegal landfills specific to the Kiseljak community. We shared our findings with city officials, local partners, and community members. By year's end, the local utility company, Komunalac, took action by cleaning up two of the most critical landfill sites.

Analysis of the State and Activities for the Rehabilitation of the Sewerage System

After a partnership was established with the Public Utility Company "Water and Sewerage" Tuzla in the previous year, field recording of the sewerage network in the community was carried out by consultants from the utility company at the beginning of 2022. A document was then compiled and presented to representatives of the Public Utility Company "Water and Sewerage", the City of Tuzla, the Council of the Local Community Kiseljak, and partner organizations. Based on this document, it was agreed that the City of Tuzla would estimate the costs of creating project documentation for expanding the sewerage network for the entire area of the Local Community Kiseljak. On the other hand, the Tuzla Community Foundation advocates for connecting buildings to the sewerage network among citizens.

Solidarity in Combating the Effects of the Pandemic

From June 1, 2021, to May 31, 2022, the project "Combating the Covid-19 Pandemic through Philanthropy and Solidarity" was carried out with the goal of mitigating the effects of the pandemic on the most vulnerable groups in society - the youth, women, and the elderly. The pandemic brought to light the shortcomings in the public sector of Bosnia and Herzegovina, especially in areas such as health and social care, as well as education. Young people, women, and the elderly were particularly impacted by health risks, fear, stress, and uncertainty.

Often, civil society organizations were the sole providers of various forms of support through their volunteer efforts. Thus, this project sought to empower these organizations and enhance their prospects for development and sustainability. Through the project, partner organizations boosted their public visibility and formed new partnerships with local donors, individuals, and companies.



Within the scope of the project, a special collaboration was forged with the Public Health Institute of Tuzla Canton and the Network of Active Aging in Tuzla Canton. This partnership aimed to collectively emphasize the importance of caring for the elderly, particularly during the UN Decade of Healthy Aging 2021-2030. The Network of Active Aging collaborated with numerous functional local communities in Tuzla Canton, forming what are known as "Initiative Groups for Active Aging". Recognizing this approach as an opportunity to enhance the work of local communities, the city administration in Tuzla extended support to the Network of Active Aging, granting them spaces in local communities free of rent and utility charges. With the ambition of having Tuzla recognized as the first "age-friendly" city in Bosnia and Herzegovina in the near future, the Network of Active Aging initiated and contributed to the development of the "Strategy for the Elderly 2020-2023", which is currently in the implementation phase. In accordance with this strategy and the needs of the Network of Active Aging, the Federation of Tuzla Canton provided financial backing for 10 small community initiatives across Tuzla Canton. The project was carried out with support from the Balkan Trust for Democracy, a project of the German Marshal Fund of the United States and USAID, and the Ministry of Economy of Tuzla Canton. Additional funding for media promotion of the Network of Active Aging was secured from the Ministry of Health of Tuzla Canton.

Financial Support within the Community Development Program



292 879 KM
INVESTMENT IN
THE COMMUNITY
DEVELOPMENT
PROGRAM



180 898 KM
SUPPORT FROM THE
FOUNDATION OF
TUZLA COMMUNITY



57 617 KM
VOLUNTEER
PARTICIPATION



52 555 KM
ACTIVIST CONTRIBUTION



26 7743
BENEFICIARIES



1 555 PARTICIPANTS

Philanthropy program

At the Foundation of Tuzla Community, we are dedicated to the development and promotion of a culture of giving and engaging philanthropists in the organized development of the community. All activities within this program are aimed at connecting individuals, businesses, and other donors to collectively create conditions for long-term support to initiatives and projects benefiting the entire community.

The development of this program in 2022 was greatly influenced by the war in Ukraine, inflation, and disrupted supply chains. Although the situation made the work on developing philanthropy challenging, the total amount of funds raised from local sources and the diaspora in 2022 still increased by almost 20,000 KM compared to the previous year, totaling 170,379 KM. Additionally, a total of 11 fundraising campaigns were conducted.



COMPANIES
47 752 KM
85 DONORS



PUBLIC BUDGET
29 221 KM
3 DONORS



INTERNATIONAL
CLIENT
24 936 KM
4 DONORS



OCD AND NG
10 794 KM
25 DONORS



INDIVIDUALS
57 677 KM
579 DONORS

NUMBER OF DONORS
696

TOTAL
170 379 KM

The campaign “Every Jersey Tells a Story”

The most successful philanthropic campaign for fundraising was the campaign titled “Every Jersey Tells a Story,” which brought together over 100 donors who, from October to December 2022, collected a total of 52,294 KM through the online platform doniraj.ba. The campaign was initiated by philanthropist, collector, and athlete Sead Mulić, with the support of the Tuzla Community Foundation and the University Clinical Center Tuzla. Mulić put up his personal collection of 120 jerseys from well-known athletes for auction, and the money raised from the purchased jerseys was donated to buy mechanical ventilation equipment for the Intensive Care Unit at the Clinic for Children's Diseases at UKC Tuzla.

Sead Mulić, the initiator of the campaign

“Despite my enthusiasm and energy, I couldn't have carried out this auction by myself due to legal constraints. So, I approached the Tuzla Community Foundation, and we quickly settled on all the details. Transparency and openness throughout the process were crucial to me. The Foundation was there to support me every step of the way, and thanks to the platform www.doniraj.ba, anyone who wanted to could donate funds, beyond just participating in the jersey auction. Essentially, this meant that any citizen could effortlessly join in the fundraising effort to purchase the necessary equipment, thereby contributing to the cause.”





Philanthropic Evening “I Give to the Community I Love”

To connect with new donors and maintain relationships with existing ones, and to express gratitude for their support in past philanthropic campaigns, we organized a Philanthropic Evening titled “I Give to the Community I Love” on May 27. During this event, we raised around 28,000 KM from almost a hundred individuals and representatives of companies. The funds were allocated to support various projects including “Safe Yard for a Safe House,” implemented by the citizens’ association “Viva Women”, the project “21 Skills for the 21st Century” by the Contemporary High School of Arts and Youth of Tuzla, and the Prometheus Fund, which granted scholarships to 8 students this year.

Online Platform **doniraj.ba**

In this reporting year, the platform Doniraj.ba has gained popularity for projects and initiatives among various organizations from Bosnia and Herzegovina, fostering collaborations with entities from Sarajevo, Brčko, and Banovići. In 2022, a total of 11 online campaigns were initiated, each of which reached a successful conclusion. The online donation platform will be a focal point for the development of the Foundation’s philanthropy program, and for 2023, partnerships have been formed with 15 organizations eager to initiate fundraising campaigns.

Philanthropy in the Bosnian–Herzegovinian Diaspora

In an effort to promote philanthropy and a culture of giving in Bosnia and Herzegovina and around the world, collaborations have been established with foreign organizations and foundations. As a result, 30 individuals from the diaspora have donated a total of 8,415 KM, which is still a small number considering the potential of the Bosnian–Herzegovinian diaspora. Collaboration has continued with the Zukunft Gestalten Bosnien organization from Germany, which will work on increasing the number of donors in the diaspora in the upcoming period.

Financial Support within the Philanthropy Program



292 879 KM
TOTAL VALUE OF SUPPORT THROUGH
THE PHILANTHROPY PROGRAM



143 554 KM
SUPPORT FROM THE
TUZLA COMMUNITY
FOUNDATION



3 780 KM
VOLUNTEER
PARTICIPATION



22 282 KM
ACTIVIST INVOLVEMENT



1 514
NUMBER OF
PARTICIPANTS



286
NUMBER OF
BENEFICIARIES

III Program and institutional development

Grant Awarding Committees

A total of 143 people participated in the decision-making process for financial support to citizens' initiatives and civil society organizations, distributed across 11 committees. The committee members are citizens of different professions, ages, and genders who voluntarily participate in decision-making and fund allocation during their two-year term, or in the case of youth committees, a one-year term. The decision-making process was conducted transparently, democratically, and according to predetermined criteria for each fund.

Collaboration with International Donors and Authorities

In 2022, the Tuzla Community Foundation maintained collaboration with long-term donors such as the Freudenberg Foundation for the period 2020-2023 and the International Olof Palme Center for the period 2020-2023, which relate to covering the general expenses of the foundation.

The implementation of a project for the inclusion of the Roma population in Kiseljak continued, co-financed by the Freudenberg Foundation and the German Federal Ministry for Economic Development and Cooperation, for the period 2021-2025. The same donors approved a new project titled "Strengthening Civil Society and Democratic Culture in the Tuzla Canton" for the period from July 2022 to December 2025.

The project "Our Community is Our Responsibility", supported by USAID since 2020, entered its third year of implementation in October 2022, focusing on philanthropy for the next three years. Collaboration on the same-named project with the Porticus Foundation from Austria concluded at the end of April 2023.

In April 2022, the project "Solidarity and Philanthropy in the Fight Against the Consequences of the Covid-19 Pandemic", financed by the Balkan Trust for Democracy, was completed. Additionally, in September 2023, a project promoting entrepreneurship among youth organizations titled "Young Social Entrepreneurs as Agents of Change", co-financed by the European Union through the program "By Leap", was also completed.

In 2022, a Cooperation Agreement was signed, and negotiations with the City of Tuzla continued regarding the construction of the Center for Democracy and Active Citizenship in Tuzla. This collaboration is part of the new project "Strengthening Civil Sector and Democratic Culture in the Tuzla Canton". As part of this and the project "Our Community is Our Responsibility", Cooperation Agreements were signed with other cities and municipalities in the Tuzla Canton to strengthen civic initiatives, associations, and democratic culture. These include the following cities/municipalities: Živinice, Srebrenik, Kalesija, Gradačac, Kladanj, Teočak, Lukavac, Čelić.

The collaboration with the Ministry of Economy of the Tuzla Canton, which approved co-financing for the project supported by an international donor "Solidarity and Philanthropy in the Fight Against the Consequences of the Covid-19 Pandemic", concluded in December 2022, as did the collaboration with the Ministry of Health of the Tuzla Canton and the Institute for Public Health of the Tuzla Canton, on the same project.

Financial Report

RB	REVENUES*	2021/KM	2022/KM
1.	Revenues from international donors and partners	1.098.277	1.217.116
2.	Revenues from individuals and businesses	77.867	76.915
3.	Revenues from the budget	39.425	48.459
4.	Membership fees	0	0
5.	Other revenues	2.497	7.509
TOTAL REVENUES (I)		1.218.066	1.350.000

RB	RASHODI*	2021/KM	2022/KM
1.	Staff (net salaries, contributions, other earnings)	386.836	472.840
2.	Transportation (fuel, registration, vehicle maintenance)	15.577	26.297
3.	Acquisition and maintenance of equipment, software, databases	11.408	26.497
4.	Office expenses (stationery, maintenance, insurance, etc.)	10.036	18.165
5.	Office rent and utility costs (water, electricity, heating, phone, internet)	20.312	25.657
6.	Accounting, audit, bank, postal services, etc.	15.590	16.659
7.	Contracts for work and volunteer contracts	52.331	81.012
8.	Program costs, services, and expenses (training costs, forums, conferences, printing, media services)	83.259	85.969
9.	Support programs through grants and other support (grants and scholarships through thematic and philanthropic funds, and through special initiatives and programs)	615.221	586.172
10.	Other costs (memberships and networks, study visits, capacity building)	7.495	10.728
TOTAL EXPENSES (II)		1.218.066	1.349,997
Surplus of Income Over Expenses (II-i)		0	3

*A list of all local and international donors can be found at the end of the report.

** The list of expenses is displayed according to the program/project budget.

You can view the audit report for the year 2022 [HERE](#).

POOLING OF DONATIONS

International donors

Freudenberg Stiftung Weinheim, Germany

www.freudenbergstiftung.de

Federal Ministry for Economic Development and Cooperation of the Federal Republic of Germany

www.bmz.de

Olof Palme International Center, Stockholm, Sweden

www.palmecenter.org

United States Agency for International Development USAID

www.usaid.gov/bosnia

Porticus Foundation

www.porticus.com

The Balkan Trust for Democracy, Beograd, Srbija

www.gmfus.org/grants/balkan-trust-democracy

BY LEAP - Balkans Youth: Linking Education, Abilities and Partnership

Potential in Regional Employment Practice, Beograd, Srbija

www.by-leap.com

Academy for the Development of Philanthropy in Poland

www.filantropia.org.pl

Zukunft Gestalten Bosnien

<https://zukunft-gestalten-bosnien.de/>

Un Bambino Per Amico

www.unbambinoperamico.org

Domestic donors

LOCAL GOVERNMENTS AND MINISTRIES

Ministry of Culture, Sports, and Youth of Tuzla Canton

Ministry of Health of Tuzla Canton

DONORS IN THE CATEGORY OF CIVIL ASSOCIATIONS AND GROUPS

NGO Agora, MIOS/MIOC LLC, Tuzla Dance Festival, NGO RSD Sloboda, NGO RK Sloboda Solana, NGO Nahla, Islamic Community of Tuzla, Islamic Community in Bosnia and Herzegovina, Islamic Community Assembly Brčko, NGO Romani Women Better Future, Islamic Community Assembly Srebrenik, Islamic Community Assembly Odžak, TRAG Foundation, NGO Pozitiva, Islamic Community Assembly Nahvioci, Citizens of Banovići, Group of citizens of Tuzla, Players of RK Sloboda, Clients of NGO Viva Women, Maštaonica kindergarten, Friends from Switzerland, RSD Sloboda, Administration Organ Union Gračanica, Students of 1st and 3rd year of the Faculty of Law Tuzla, Pupils and teachers of Elementary School Grivica, Students and teachers of Public Secondary Economic Chemical School Lukavac, of Elementary School Grivica, Students and teachers of Public Secondary Economic Chemical School Lukavac.

Partners and networks

PUBLIC SECTOR

City of Tuzla, Municipality of Čelić, Municipality of Kladanj, Municipality of Kalesija, City of Gradačac, City of Lukavac, Municipality of Teočak, City of Živinice, City of Srebrenik, Public Health Institution "Dr. Mustafa Šehović", Public Institution Elementary School Kiseljak, Public Health Institution University Clinical Center Tuzla.

CIVILNI SEKTOR

NGO Network of Active Communities, Evangelical Church, Association of Roma Women Better Future, Foundation Older Brother, Older Sister, General Women's Cooperative Better Future, NGO Farmer Kiseljak, Association Beginning, Mountain Rescue Service, Station Sarajevo, Foundation Laila, Viva Women, NGO Source Škahovica, Association Network of Nonviolent Communication, Association Young Digital Natives, Youth Association Trik Kalesija, Association of Young Women GirlTHing, NGO 1st of May Croats, Youth Association Compass, Youth Association OSKU Tunnel, Youth Association Baum Banovići, Women's Association Woman-to-Woman Kladanj, Democratic Center New Hopes, Red Cross of the City of Živinice, KLIKA Ltd.

OTHER PARTNERS AND NETWORKS

Youth Empowerment Partnership Programme
www.yepp-community.org

Folk High school Västerås Švedska

Europe foundation Centre (EFC)
www.efc.be

Canadian Network of Community Foundation
www.communityfoundations.ca

ECFI
www.communityfoundations.eu

OSCE Mission to Bosnia and Herzegovina
<https://www.osce.org/mission-to-bosnia-and-herzegovina>

TACSO - Technical assistance for civil society organizations
www.tacso.org

Youthbank International
www.youthbankinternational.org

Techsoup Balkans
www.techsoupbalkans.org

TRAG Foundation Serbia
www.tragfondacija.org

Slagalica Osijek - Community Development Foundation
www.zaklada-slagalica.hr

Peace Building Network
[Mreža za izgradnju mira \(mreza-mira.net\)](http://Mreža za izgradnju mira (mreza-mira.net))

Catalyst Balkans Foundation
www.catalystbalkans.org

DONORS – COMPANIES, ORGANIZATIONS, AND MEDIA

General Media Sponsors

RTV7, Tuzla; Center for Culture, Tuzla; Radio Kameleon, Tuzla.

General Sponsor of the fund or event, donations over 5,000 KM

Lukavac Cement Factory; NAM Ltd., Tuzla; Public Institution Center for Social Work, Tuzla; Un Bambino per Amico.

Diamond Donor, donations from 2,000 KM to 3,000 KM

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Celebrating 20 Years of Philanthropy Annual Report 2022

Tuzla Community Foundation 2022

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